1	Tackling Violence		
Ref	Partnership Plan	Update	RAG
1.1	• Produce a refreshed Domestic Abuse Strategy and Action Plan that will set out the activities that will be undertaken locally within Gateshead – ensuring that the National Statement of Expectations are embedded.	<ul> <li>Domestic Abuse Strategy and Action Plan has been drafted and circulated to Domestic Abuse Exec Forum for comments.</li> <li>Potential for sign off at Board in September 2017 – Tbc with Lynn.</li> <li>Action Plan will be delivered via Operational Domestic Abuse Group – regular updates to Domestic Abuse Exec Forum and CSB.</li> <li>Successful funding bid to Department for Communities and Local Government (as part of National Statement of Expectations) to increase specialist accommodation provision in Gateshead. TGHC Outreach Worker employed to September 2018 + improvements to additional properties.</li> </ul>	Ongoing
1.2	• Work with the Police and Crime Commissioner to deliver activity to support national and regional Violence Against Women and Girls strategies and policies.	<ul> <li>National and regional Violence against Women and Girls actions have been incorporated into local Domestic Abuse Strategy.</li> <li>Secured funding to April 2020 from OPCC and QE Hospital to deliver project within Accident and Emergency to increase domestic abuse provision in health. Project starting 1 September. Training for staff in A&amp;E/maternity/gynaecology.</li> <li>Successful funding bids to Home Office Transformation Fund:         <ol> <li>Northumbria Domestic Abuse Practitioner Standard – designed to reduce demand on specialist services by expanding capability of 'non-specialists'.</li> <li><u>Court Advocates</u> – designed to improve support for rape complainants as well as addressing capacity issues affecting court support.</li> <li><u>CJS Diversion Support Worker</u> – working in partnership with Northumbria Police and Northumbria CRC to implement a new conditional cautioning scheme for low-level women offenders.</li> <li><u>Cyber Stalking and Harassment Pilot</u> – a range of activities are to be trailed which are designed to tackle cyber-enabled stalking and harassment.</li> </ol> </li> <li>Provided feedback to the OPCC in relation to the regional media campaign that is to be rolled out in the near future around domestic/sexual violence, consent and online child sexual exploitation. Will be involved in supporting campaign.</li> </ul>	Ongoing
1.3	• Reintroduce and strengthen the multi-agency Domestic Abuse Executive Forum to review and monitor the strategic and operational response to domestic and sexual abuse.	<ul> <li>Domestic Abuse Executive Forum has been reintroduced – started in July 2017         <ul> <li>initially meeting six-weekly. Chair and Vice Chair identified; Lynn wants to extend invitation to Cllr Douglas.</li> </ul> </li> <li>Operational Group is to be created and action plan has started to be drafted with contributions from key practitioners – still unclear on chair arrangements (IDVA vs MASH vs Com Safety).</li> </ul>	Completed (continues to be monitored)
1.4	• Improve reporting of domestic and sexual abuse – particularly within hard-to-reach and marginalised communities/groups.	<ul> <li>Will be picked via Domestic Abuse and MASH Review</li> <li>Specific work has been undertaken to increase awareness of domestic abuse with older people and Learning Disability communities (following DHR Panel Recommendations in other areas within Northumbria).</li> <li>Actions have been identified within the Operational DV Group Action Plan to</li> </ul>	Ongoing

1.5	• Implement findings outlined within Demostic Hemiside Review Action	<ul> <li>improve reporting.</li> <li>Training with A&amp;E professionals as part of the Health Advocate pilot.</li> <li>Started initial discussions with CCG in relation to a mini-pilot of IRIS model within GP surgeries.</li> </ul>	Ongoing
1.5	• Implement findings outlined within Domestic Homicide Review Action Plan(s) and refresh local DHR Framework (following changes to national guidance).	<ul> <li>All actions/recommendations identified in Adult A &amp; B DHRs are complete; report submitted to previous CSB; Lynn wanted further reassurance report at a future CSB (scheduled for Jan 2018 meeting).</li> <li>DHR Adult C being finalised; due to be sent to Home Office QA Panel in Sept 2017 – recommendations outstanding.</li> <li>Multi-agency session to be arranged to run through findings with practitioners; regular updates to DA Exec Forum.</li> <li>DHR Adult D – ongoing – significant recommendations are expected linked with stalking, harassment and the use of specific powers (PINs) to prevent domestic abuse – and will also include some national/regional actions.</li> </ul>	Ongoing
1.6	• Work with Local Safeguarding Children's Board to educate, inform and challenge young people about healthy relationships, abuse and consent	<ul> <li>Will be picked via Domestic Abuse and MASH Review</li> <li>Some ad-hoc work has been carried out in relation to Chelsea's Choice – and a teaching pack has been produced by Northumbria Police (which can be used by schools – Dean Hood email).</li> <li>Need to involve LSCB Manager and EducationGateshead to identify how this can be rolled out further.</li> </ul>	Ongoing
1.7	• Raise public and staff awareness of domestic abuse and its impact on individuals/communities	<ul> <li>Will be picked via Domestic Abuse and MASH Review</li> <li>Shared/circulated Northumbria-wide campaigns on Domestic Abuse.</li> <li>Increased awareness of Domestic Abuse Champions within the Borough – 2 x South of Tyne Events (Honour-based Violence, Forced Marriage and Stalking) – need to be strengthened (including review/evaluation of effectiveness).</li> </ul>	Ongoing
1.8	<ul> <li>Prevent domestic and sexual abuse by challenging attitudes and behaviours</li> </ul>	<ul> <li>Will be picked via Domestic Abuse and MASH Review</li> <li>Shared/circulated Northumbria-wide campaigns on Domestic Abuse.</li> <li>Fed into the Northumbria Police/PCC campaign materials.</li> </ul>	Ongoing
1.9	• Provide early identification and co-ordinated intervention to be able to protect and support victims in a timely manner	<ul> <li>Will be picked via Domestic Abuse and MASH Review</li> <li>Operation Encompass is still running well in Gateshead</li> <li>Troubled Families etc.</li> </ul>	Ongoing
1.10	• Contribute and commit to the development of the Multi-Agency Safeguarding Hub to ensure a co-ordinated approach is taken to support victims of domestic abuse	<ul> <li>Will be picked via Domestic Abuse and MASH Review</li> <li>MASH has been extended until 31 March 2018 – ongoing review</li> </ul>	Ongoing
1.11	• Develop a detailed/accurate understanding of the different aspects of domestic and sexual abuse within the Borough to inform commissioning arrangements	<ul> <li>Performance Framework identified as part of the Domestic Abuse Strategy.</li> <li>Problem profile will be commissioned – but is difficult due to discrepancies in datasets collected. Further work required – to be aligned to Domestic Abuse and MASH Review.</li> </ul>	Ongoing
1.12	Continue to utilise the Troubled Families model to ensure that we	Troubled Families model still operating – domestic abuse is a criteria used to	Ongoing

	deliver effective wrap-around support for the whole family	<ul> <li>identify possible families for inclusion on programme.</li> <li>Outcome Plan includes domestic abuse and Operation Encompass indicators.</li> <li>In-depth presentation required at Sept CSB.</li> </ul>	
1.13	• Work with local health services to strengthen local interventions to help identity violence and abuse at an earlier stage	<ul> <li>Secured funding from OPCC and QE Hospital to deliver project within Accident and Emergency to increase domestic abuse provision. Starting 1 September.</li> <li>Working with Clinical Commissioning Group on GP Pilot – underspend from DCLG Funding.</li> <li>Attended 'Time In: Time Out' Sessions to discuss domestic abuse and MASH models to generate increased awareness and/or referrals from GPs.</li> </ul>	Ongoing
1.14	• Ensure that adequate support and appropriate pathways are embedded to addressing Adolescent to Parent violence	<ul> <li>Will be picked via Domestic Abuse and MASH Review</li> <li>Youth Offending Team secured £30k funding from PCC to deliver A2P violence programmes.</li> <li>Northumbria Police have produced a refreshed framework and referral process</li> </ul>	Ongoing
1.15	<ul> <li>Ensure that timely enforcement action is taken against perpetrators of domestic abuse – including providing support</li> </ul>	<ul> <li>Will be picked via Domestic Abuse and MASH Review</li> <li>Recommissioned Deter Innovations to deliver DVPPs (to March 2018).</li> <li>Exploring with Northumbria CRC potential options for providing specific training and advice to frontline practitioners (e.g. toolbox talks) – joint with North and South Tyneside.</li> </ul>	Ongoing
1.16	• Explore specific work (e.g. re-align resources to target risk groups, repeat/serial victims)	<ul> <li>Will be picked via Domestic Abuse and MASH Review</li> <li>Serial victims project still operational; support for medium and standard risk victims continues to be provided by Oasis Aquila.</li> <li>Data analysis has been undertaken to identify Top X% of victims</li> </ul>	Ongoing
1.17	• Review existing training and produce a refreshed directory of suitable training (e.g. mental health, stalking and harassment, cyber-related incidents)	<ul> <li>Training still takes place within Gateshead – issue with the number of trainers available and specialist training provided.</li> <li>Training Needs Analysis has been commissioned on what training is required across Community Safety (which includes domestic abuse).</li> </ul>	Ongoing
1.18	<ul> <li>Review use of domestic violence protection orders and notices to increase awareness and uptake locally</li> </ul>	<ul> <li>Will be picked via Domestic Abuse and MASH Review</li> <li>DVPOs/DVPNs are being used; process is in place – will be reviewed/refreshed within the Operational DA Forum.</li> </ul>	Ongoing
1.19	• Further develop the Cardiff Model (alcohol-related assaults) data and identify how this can be utilised locally	<ul> <li>Data is being shared with Licensing on a regular basis.</li> <li>Training with staff continues to take place – data quality continues to improve.</li> <li>Need to demonstrate how this feeds into Sub-Groups, Problem Solving etc?</li> </ul>	Ongoing

2	Combatting Anti-Social Behaviour		
Ref	Partnership Plan	Update	RAG
2.1	• Work with partners to efficiently tackle the changing nature of anti- social behaviour in order to effectively meet the demands of local communities.	<ul> <li>ASB Volunteer Service in development which will see the most vulnerable victims of ASB being supported by a volunteer to ensure they have the necessary support in place</li> <li>Currently reviewing our approach to ASB, making better use of the tools and powers</li> <li>Problem solving event planned for 23 August</li> </ul>	Ongoing
2.2	• Be intelligence-led and information driven to ensure resources are deployed through Tasking and Co-ordination into the right areas at the right time to combat ASB effectively.	<ul> <li>Review of ASB log</li> <li>Problem solving event planned for 23 August</li> <li>Daily access to police incidents has really helped this</li> </ul>	Ongoing
2.3	• Ensure that timely and targeted enforcement action is taken against perpetrators of ASB.	<ul> <li>This is part of the ASB review</li> <li>ASB tools and powers training sessions have taken place internally and with partners and more are planned</li> <li>Resolve to look at how we can embed the powers so we can take swifter action</li> <li>Now starting to take enforcement action on the complex offenders cohort</li> </ul>	Ongoing
2.4	• Tackle specific elements of ASB (e.g. youth disorder, graffiti – signal crimes etc.).	<ul> <li>Review of youth disorder and links with the new early help model</li> <li>POP plans in place and being reviewed through the event</li> <li>Motorcycle pop plan has had some successes</li> </ul>	Ongoing
2.5	• Work collectively in order to prevent/divert ASB and hate crime from occurring in the first place.	<ul> <li>Raising awareness of Hate Crime and the impact this has with groups affected by Hate as well as agencies and organisations supporting these groups to ensure incidents are reported.</li> <li>Hate Crime &amp; Tension Monitoring Group continues to meet bi-monthly to develop proactive opportunities to address hate incidents and tensions through intelligence led performance and evidence driven interventions in order to improve local resident's quality of life.</li> <li>Commissioned 'Trans awareness' training to increase understanding of the Transgender Community. Currently looking at 'Cultural Awareness training'</li> </ul>	Ongoing
2.6	• Review how we combat anti-social behaviour within the Borough through Vanguard in order to improve our response to ASB complaints.	ASB review	Ongoing
2.7	• Review the implementation of ASB Legislation locally (e.g. Public Space Protection Order).	<ul> <li>Six month review of PSPOs will be presented to cabinet in Sept/Oct 2017.</li> <li>Report to be presented to Com Safety OSC in October.</li> </ul>	Completed
2.8	• Deliver awareness raising campaigns to demonstrate the impact of ASB and hate crime.	• Northumbria Hate Crime conference due to take place during Hate Crime awareness week which will look to increase awareness of Hate Crime, the impact that has on victims, the support that is available as well as a number of workshops focusing on the Action against Hate plan.	Ongoing
2.9	• Roll out further training for frontline staff and practitioners to increase awareness of the ASB Tools and Powers that are available.	<ul> <li>Additional training sessions planned in September</li> <li>Regional sessions planned for October</li> </ul>	Ongoing

2.10	• Work with partners to ensure that we are effectively capturing and addressing vulnerability and addressing the root cause/driver of the problem.	•	Complex offenders group is doing this – reps from various services e.g. Fulfilling Lives, Basis, Evolve MASH????	Ongoing
2.11	• Provide support to vulnerable and repeat victims of ASB and hate crime.	•	This is addressed by the Hate Crime and Tension Monitoring Group and is an ongoing process. Resources will be directed towards areas where there have been increases in hate crime to ensure that victims are supported and perpetrators aware that Hate Crime wont be tolerated. Continue to work with VFN and the Community Engagement Team to ensure that victims of Hate Crime are supported Supporting Advocacy Centre North's Hate Crime Advocacy Service to ensure that victims of Hate Crime have a voice.	Ongoing
2.12	• Develop a campaign that sets out expectations (i.e. what we will and won't deliver on?)	•	This will need to be incorporated into the ASB review and as yet hasn't been decided	Ongoing
2.13	• Raise the profile of hate crime within local communities to increase the level of reporting within specific at-risk and hard-to-reach groups.	•	Raising awareness of Hate Crime and the impact this has with groups affected by Hate as well as agencies and organisations supporting these groups to ensure incidents are reported. Gateshead Council's Communications Team now share the number of hate incidents that have been reported each month in Gateshead via social media as well as information on the different ways in which to report an incident.	Ongoing
2.14	<ul> <li>Review current case management processes in relation to hate crime to ensure a consistent approach is provided to all cases – and ensure that refreshed training is provided to all users.</li> </ul>	•		Ongoing
2.15	• Provide targeted education and support programmes to specific groups most at risk of victimisation to increase understanding of hate crime and how to report as well as projects designed to tackle perpetrator behaviour.	•	Show Racism the Red Card (SRtRC) currently carrying out education workshops around Hate Crime and racism in a number of primary/secondary schools in Gateshead. The schools have been identified by the Community Safety Team, Community Engagement Team and Education Gateshead to ensure schools where incidents are occurring or where there are BME students are targeted.	Ongoing

3	Addressing Substance Misuse		
Ref	Partnership Plan	Update	RAG
3.1	• Produce a refreshed Substance Misuse Strategy and Action Plan that will set out the activities that will be undertaken locally within Gateshead to address drug and alcohol abuse.	Complete	Complete
3.2	• Work collectively with other Boards and statutory agencies to lobby Government for changes in legislation and to take proactive action to address drug and alcohol issues at a national level.	<ul> <li>Ongoing</li> <li>Responses submitted to government consultations on duty, letters sent requesting increase in duty etc</li> </ul>	Ongoing
3.3	• Routinely review our local Drug and Alcohol Treatment services to ensure that those using substances receive the most appropriate and timely support.	Public Health hold quarterly contract monitoring meetings to examine performance and quality of the service provision	Ongoing
3.4	<ul> <li>Support national and local communications, campaigns, and engagement work to increase understanding of the potential risks and issues generated by substance misuse.</li> </ul>	<ul> <li>Ongoing – next campaign is the Balance cancer campaign</li> <li>PH Making Every Contact Count – Drug and Alcohol worker to train and increase delivery of very brief advice e.g. Have a Word</li> <li>Ongoing dissemination of drug alerts</li> </ul>	Ongoing
3.5	• Continue to monitor and review all drug-related deaths and overdoses that occur within Gateshead in order to maximise and share potential learning so as to minimise future deaths.	<ul> <li>Ongoing</li> <li>Findings of shared care audit have been presented to CSB</li> <li>DRD Annual Report completed and shared with key groups</li> <li>Looking at how recommendations can be implemented</li> </ul>	Complete / ongoing
3.6	• Tackle drug and alcohol misuse through targeted actions designed to reduce demand, restrict supply and build recovery	• Action plans for each of the strands have been developed and are discussed by exception at each substance misuse strategy group	Ongoing
3.7	• Ensure that we continue to develop and implement robust systems and have procedures in place to support a positive and responsible alcohol trade.	All applications are examined and representations made by Responsible     Authorities were appropriate	Ongoing
3.8	• Ensure robust proactive licensing procedures to reduce the impact of alcohol related harm for the public.	• Licensing/TS/PH adopting proactive and joined up approach, and are achieving successful outcomes.	Ongoing
3.9	• Challenge the culture and societal norms around alcohol use.	<ul> <li>Ongoing – next campaign is the Balance cancer campaign</li> <li>PH Making Every Contact Count – Drug and Alcohol worker to train and increase delivery of very brief advice e.g. Have a Word</li> <li>Ongoing dissemination of drug alerts</li> </ul>	Ongoing
3.10	<ul> <li>Improve quality and increase access to low level interventions.</li> </ul>	<ul> <li>Have a word and making Every Contact Count</li> <li>Out of Court Disposals</li> </ul>	Ongoing
3.11	• Support local people to understand the true long term health impact of alcohol.	Public Health, CCG, Balance routinely do this through campaigns, commissioning of services (GP and community based treatment service), brief interventions etc	Ongoing
3.12	• Support and champion the development of knowledgeable Health and Wellbeing services that promote and deliver prevention, sensible drinking and abstinence programmes.	<ul> <li>Training support provided to services</li> <li>Making Every Contact Count worker in post</li> <li>PH Contractual specifications address this</li> </ul>	Ongoing

		LA SHE STOLEN IN THE STOLEN STOLEN IN A REAL PLAN STOLEN.	
	•	LA adhering to their commitment to the Alcohol Declaration	
<ul> <li>Implement approaches to modify risky behaviours amongst high</li> </ul>	•	PH's contract with GPs to deliver Alcohol Brief Interventions	Ongoing
prevalence or high risk groups.	•	PH Commissioned treatment and recovery services	
	•	Alcohol and Drug Intelligence Snapshots currently being developed to identify	
		and target most vulnerable and 'at risk' groups	
• Improve the quality of data collection to understand the full impact of	•	Quality Framework and Performance Management framework being finalised -	Ongoing
drugs and alcohol on crime, health, offending, reoffending and the		update at the next SMSG	
community.			
<ul> <li>Undertake robust offender management to those who have</li> </ul>	•	Complex offenders group	Ongoing
	•	Progress of IOM	
disposals/requirements.	•	Fulfilling Lives work (system navigators and Task sand Finish Groups)	
<ul> <li>Roll out of substance misuse awareness and overdose awareness</li> </ul>	•	These take place annually – next sessions due in summer 2018	Ongoing
training for frontline staff, partner agencies, carers and family			
members.			
<ul> <li>Tackle dual-diagnosis to ensure those with mental health and</li> </ul>	•	Strategy and action plans being developed by public health	Ongoing
substance misuse issues receive the most appropriate and effective			
treatment.			
<ul> <li>Increase the visibility of, and access to, a wide range of recovery</li> </ul>	•	PH Commission Evolve, Oaktrees and Platform to provide.	Ongoing
communities across the borough – including facilitating peer support			
and mutual aid networks.			
	<ul> <li>prevalence or high risk groups.</li> <li>Improve the quality of data collection to understand the full impact of drugs and alcohol on crime, health, offending, reoffending and the community.</li> <li>Undertake robust offender management to those who have committed drug and alcohol-related crime, making best use of positive disposals/requirements.</li> <li>Roll out of substance misuse awareness and overdose awareness training for frontline staff, partner agencies, carers and family members.</li> <li>Tackle dual-diagnosis to ensure those with mental health and substance misuse issues receive the most appropriate and effective treatment.</li> <li>Increase the visibility of, and access to, a wide range of recovery communities across the borough – including facilitating peer support</li> </ul>	prevalence or high risk groups.•• Improve the quality of data collection to understand the full impact of drugs and alcohol on crime, health, offending, reoffending and the community.•• Undertake robust offender management to those who have committed drug and alcohol-related crime, making best use of positive disposals/requirements.•• Roll out of substance misuse awareness and overdose awareness training for frontline staff, partner agencies, carers and family members.•• Tackle dual-diagnosis to ensure those with mental health and substance misuse issues receive the most appropriate and effective treatment.•• Increase the visibility of, and access to, a wide range of recovery communities across the borough – including facilitating peer support•	prevalence or high risk groups.P H Commissioned treatment and recovery services• PH Commissioned treatment and recovery services• Alcohol and Drug Intelligence Snapshots currently being developed to identify and target most vulnerable and 'at risk' groups• Improve the quality of data collection to understand the full impact of drugs and alcohol on crime, health, offending, reoffending and the community.• Quality Framework and Performance Management framework being finalised - update at the next SMSG• Undertake robust offender management to those who have committed drug and alcohol-related crime, making best use of positive disposals/requirements.• Complex offenders group Progress of IOM• Roll out of substance misuse awareness and overdose awareness training for frontline staff, partner agencies, carers and family members.• Strategy and action plans being developed by public health• Tackle dual-diagnosis to ensure those with mental health and substance misuse issues receive the most appropriate and effective treatment.• Strategy and action plans being developed by public health• Increase the visibility of, and access to, a wide range of recovery communities across the borough – including facilitating peer support• PH Commission Evolve, Oaktrees and Platform to provide.

4	Improving Public Confidence				
Ref	Partnership Plan	U	odate	RAG	
4.1	• Proactively engage with local communities to build relationships and provide advice, education and guidance – in particular to vulnerable and marginalised groups.	•	Undertaken a range of activities: Saltwell Park Event, Operation Axel, Phoenix Project, BME Focus Groups (Strategic Assessment), Building a Stronger Britain Together), Councillor Newsletters, Media/Communications work etc	Ongoing	
4.2	• Work closer with the Voluntary and Community Sector to increase our knowledge and understanding of the resources available within Gateshead to support people and communities affected by community safety issues.	•	Building a Stronger Britain Together – increase Prevent resources.	Ongoing	
4.3	• Develop a Communications Framework to ensure that we have a co- ordinated approach to media and communications across all partner organisations, ensuring that we are proactively promoting positive messages about the work undertaken by the Board.	•	Communications Framework produced and agreed by CSB in 2016/17 Northumbria Police Engagement Strategy 2017/18	Ongoing	
4.4	• Continue to work with the Central Engagement Team at Northumbria Police to monitor and respond to community tensions	•	Ongoing development work; continue to receive information on a daily basis on issues/incidents that have the potential to cause increased tensions; attendance at several Joint Engagement Group meetings (Op Sanctuary, Op Bridler etc).	Ongoing	
4.5	<ul> <li>Ensure that we work collaboratively with other themed</li> </ul>	•	Bi-monthly meetings have been arranged between SAB, LSCB, HWBB and CSB	Ongoing	

	partnerships/boards on shared areas of concern to minimise duplication.	•	Business Managers – shared respective Action Plans – identified areas of possible duplication. Joint meeting on Alcohol held with HWBB in Jan 2017.	
4.6	• Develop a series of personal safety and vulnerability campaigns (e.g. internet safety/cyber-crime).	•	Training provided by LSCB on Online Awareness/Safety. What do we do on Cyber-crime? Trading Standards?	Ongoing
4.7	• Explore opportunities to support activity to improve community cohesion (and activities linked with the recent national review into integration).	•	Secured funding via Building a Stronger Britain Together Fund: commissioned Show Racism the Red Card to deliver specialist work on 121 and group-basis to tackle far-right extremism/attitudes.	Ongoing
4.8	• Proactively prevent people from being drawn into terrorism through continued delivery and awareness raising around extremism through WRAP (Workshop to Raise Awareness of Prevent)	•	A number of formal WRAP training sessions continue to take place throughout the year and are promoted via Joint LSCB/SAB/CSB Training Directory. Informal sessions are planned with Council services. Increased the number of Home Office accredited trainers within Gateshead that can deliver WRAP sessions. Delivered awareness sessions to schools (Frances Hands?) Practice Guidance Note completed and endorsed by the SAB – started to work on a similar version for LSCB.	Ongoing

5	Anything else?				
Ref	• For any additional work that is being undertaken but not specifically included within Partnership Plan				
5.1	Exploring Joint meeting with Newcastle re: Hate Crime and Tension Monitoring	Ongoing			
	Joint Development Session with Board members				
	Strategic Assessment – MoRiLE Model – potential for it to be rolled out further				
	Range of JEG Meetings (including tensions)				
	Op Sanctuary				
	Range of partnership work – need to identify how this can be captured (e.g. Op Kestrel).				